AGILITY GLOBAL PLC AND SUBSIDIARIES

INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION (UNAUDITED)

30 JUNE 2025





ERNST & YOUNG - MIDDLE EAST (ADGM BRANCH)

P.O. Box 136
Tamouh Tower, 16th Floor, Office No. 1603
Tamouh, Al Reem Island
Emirate of Abu Dhabi
United Arab Emirates

Tel: +971 2 417 4400 +971 2 627 7522 Fax: +971 2 627 3383 abudhabi@ae.ey.com www.ey.com

ADGM Registered No. 000001136

REPORT ON REVIEW OF INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION TO THE BOARD OF DIRECTORS OF AGILITY GLOBAL PLC

Introduction

We have reviewed the accompanying interim condensed consolidated statement of financial position of Agility Global PLC (the "Parent Company") and its subsidiaries (collectively, the "Group") as at 30 June 2025 and the related interim condensed consolidated statement of income and interim condensed consolidated statement of comprehensive income for the three month and six month periods then ended and the related interim condensed consolidated statement of cash flows and interim condensed consolidated statement of changes in equity for the six months period then ended. The management of the Parent Company is responsible for the preparation and presentation of this interim condensed consolidated financial information in accordance with International Accounting Standard IAS 34: *Interim Financial Reporting* ("IAS 34"). Our responsibility is to express a conclusion on this interim condensed consolidated financial information based on our review.

Scope of Review

We conducted our review in accordance with International Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity". A review of interim condensed consolidated financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed consolidated financial information are not prepared, in all material respects, in accordance with IAS 34.

For Ernst & Young Middle East (ADGM Branch)

Gaurav Dokania

11 August 2025

Abu Dhabi, United Arab Emirates

Savlar Alkania

INTERIM CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION (UNAUDITED)

As at 30 June 2025

As at 30 Julie 2023		30 June 2025	(Audited) 31 December 2024
	N	TIOD GOOT	(Restated)
ASSETS	Notes	USD 000's	USD 000's
Non-current assets			
Property, plant and equipment		877,638	898,937
Projects in progress		97,800	63,357
Right-of-use assets		672,497	711,549
Investment properties		786,360	785,059
Intangible assets		268,397	279,097
Goodwill		856,282	864,453
Investment in associates and joint ventures		467,422	452,049
Financial assets at fair value through profit or loss		48,439	51,080
Financial assets at fair value through other comprehensive income	4	4,705,686	4,198,724
Other non-current assets		159,149	166,383
Loans to related parties	11	1,317,514	1,271,291
Total non-current assets		10,257,184	9,741,979
Current assets			
Inventories		209,136	230,052
Trade receivables		676,790	602,248
Amount due from related parties	11	14,928	14,785
Other current assets		376,224	321,910
Loans to a related party	11	127,301	-
Bank balances, cash and deposits	5	1,054,274	871,210
Total current assets		2,458,653	2,040,205
TOTAL ASSETS		12,715,837	11,782,184
EQUITY AND LIABILITIES EQUITY			
		(25.0/2	(25.0/2
Share capital		625,063	625,063
Foreign currency translation reserve		(124,782)	72,156
Hedging reserve Investment revaluation reserve		(257,161)	(198,965)
Other reserves		(499,699) 17,977	(987,583) 16,109
Retained earnings		6,056,838	6,076,508
Equity attributable to equity holders of the Parent Company		5,818,236	5,603,288
Non-controlling interests		430,434	414,660
Total equity		6,248,670	6,017,948
LIABILITIES			
Non-current liabilities			8.0
Provision for employees' end of service benefits		89,347	95,685
Interest bearing loans	7	3,678,063	2,979,830
Lease liabilities		584,668	589,488
Other non-current liabilities		138,729	241,845
Total non-current liabilities		4,490,807	3,906,848
Current liabilities	7	522 525	424 040
Interest bearing loans	1	523,737	434,040 199,544
Lease liabilities Trade and other payables		176,092 1,244,142	1,200,357
Amount due to related parties	11	32,389	23,447
Total current liabilities		1,976,360	1,857,388
Total liabilities		6,467,167	5,764,236
TOTAL FOLLTV AND LIABILITIES		12 715 937	11 792 194
TOTAL EQUITY AND LIABILITIES		12,715,837	11,782,184

Tarek Abdulaziz Sultan AlEssa Chairman

INTERIM CONDENSED CONSOLIDATED STATEMENT OF INCOME (UNAUDITED)

For the period ended 30 June 2025

			nths ended Iune	Six mont 30 J	
	Notes	2025 USD 000's	2024 USD 000's	2025 USD 000's	2024 USD 000's
Revenue from contract with customers	8	1,200,480	1,108,115	2,342,984	2,087,519
Direct expenses		(457,390)	(424,069)	(901,794)	(783,395)
Other operating expenses		(131,522)	(122,720)	(257,729)	(239,643)
Salaries and employee benefits		(458,798)	(412,387)	(884,951)	(783,417)
Share of results of associates and joint ventures Unrealized gain (loss) on financial assets at fair		12,027	14,491	28,593	16,051
value through profit or loss		1,683	4,637	(3,176)	16,214
Dividend income		-	-	13,141	10,349
Miscellaneous income, net		14,511	(710)	16,836	8,230
Profit before interest, taxation, depreciation and amortisation (EBITDA)		180,991	167,357	353,904	331,908
Depreciation		(76,381)	(68,014)	(150,591)	(130,311)
Amortisation		(7,284)	(6,595)	(14,089)	(13,480)
Profit before interest and taxation (EBIT)		97,326	92,748	189,224	188,117
Interest income		16,606	9,595	25,488	11,152
Finance costs		(58,545)	(44,304)	(113,284)	(87,726)
Profit before taxation		55,387	58,039	101,428	111,543
Taxation	9	(11,706)	(14,430)	(26,340)	(23,218)
PROFIT FOR THE PERIOD		43,681	43,609	75,088	88,325
Attributable to:					
Equity holders of the Parent Company		23,993	29,810	45,226	60,304
Non-controlling interests		19,688	13,799	29,862	28,021
		43,681	43,609	75,088	88,325
BASIC AND DILUTED EARNINGS PER SHARE ATTRIBUTABLE TO EQUITY HOLDERS OF					
THE PARENT COMPANY	13	0.24 cent	0.29 cent	0.44 cent	0.59 cent

INTERIM CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (UNAUDITED)

For the period ended 30 June 2025

	Three months ended 30 June		Six months ended 30 June		
	2025 USD 000's	2024 USD 000's	2025 USD 000's	2024 USD 000's	
Profit for the period	43,681	43,609	75,088	88,325	
Other comprehensive (loss) income: Items that are or may be reclassified to interim condensed consolidated statement of income in subsequent periods: Foreign currency translation adjustments	(115,169)	5,212	(190,227)	92,327	
Share of other comprehensive loss of associates and joint ventures Loss on hedge of net investments Loss on cash flow hedges	(6,946) (63,083)	(2,605)	(5,324) (76,433)	(362) - (141)	
Net other comprehensive (loss) income that are or may be reclassified to interim condensed consolidated statement of income in subsequent periods	(185,198)	2,607	(271,984)	91,824	
Items that will not be reclassified to the interim condensed consolidated statement of income: Changes in fair value of financial assets at fair value through other comprehensive income (Loss) gain on fair value hedges	880,727 (163,700)	(166,224) 58,954	487,901 18,237	(427,432) 124,952	
Net other comprehensive income (loss) that will not be reclassified to interim condensed consolidated statement of income	717,027	(107,270)	506,138	(302,480)	
Total other comprehensive income (loss)	531,829	(104,663)	234,154	(210,656)	
Total comprehensive income (loss) for the period	575,510	(61,054)	309,242	(122,331)	
Attributable to: Equity holders of the Parent Company Non-controlling interests	549,984 25,526	(73,575) 12,521	273,354 35,888	(148,903) 26,572	
	575,510	(61,054)	309,242	(122,331)	
					

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (UNAUDITED)

For the period ended 30 June 2025

		Six month. 30 Ju	
	Note	2025	2024
		USD 000's	USD 000's
OPERATING ACTIVITIES Profit before taxation		101,428	111,543
Adjustments for: Charge of allowance on expected credit losses on trade receivables		2,459	4,701
Provision for employees' end of service benefits		2,750	1,564
Foreign currency exchange gain		(2,427)	(396)
Share of results of associates and joint ventures		(28,593)	(16,051)
Unrealised loss (gain) on financial assets at fair value through profit or loss		3,176	(16,214)
Dividend income		(13,141)	(10,349)
Miscellaneous income		(8,424)	(5,696)
Depreciation		150,591	130,311
Amortisation		14,089	13,480
Interest income		(25,488)	(11,152)
Finance costs		113,284	87,726
Operating profit before changes in working capital		309,704	289,467
Inventories		23,937	(18,854)
Trade receivables		(61,656)	(88,575)
Other current assets Trade and other payables		(35,971)	(40,335)
Trade and other payables			104,188
		259,279	245,891
Taxation paid		(25,685)	(19,781)
Employees' end of service benefits paid		(10,783)	(4,366)
Net cash flows from operating activities		222,811	221,744
INVESTING ACTIVITIES			
Net movement in financial assets at fair value through profit or loss		(612)	-
Net movement in financial assets at fair value through other comprehensive income		(17,199)	(20,216)
Additions to property, plant and equipment		(84,044)	(63,645)
Proceeds from disposal of property, plant and equipment		35,438	26,137
Net movement in loans to related parties		(141,058)	(493,052)
Additions to projects in progress		(5,303)	(31,589)
Net movements in investment in associate and joint ventures Dividends received		(1,600)	(4,946) 16,260
Acquisition of additional interest in subsidiaries		27,221 (5,998)	(4,000)
Acquisition of subsidiaries, net of cash acquired		(3,776)	(4,900)
Disposal of subsidiaries, net of cash		(7,100)	(4,500)
Deferred consideration related to acquisitions of prior years		(10,081)	_
			(570.051)
Net cash flows used in investing activities		(210,336)	(579,951)
FINANCING ACTIVITIES			117 407
Received from related parties		-	117,425
Ultimate Parent Company investment received Proceeds from issue of shares		-	22,400 416,709
Proceeds from interest bearing loans		925,389	69,369
Repayment of interest bearing loans		(537,704)	(76,106)
Payment of lease obligations		(112,636)	(94,777)
Finance costs paid		(117,421)	(24,804)
Dividends paid		(65,235)	(65,230)
Dividends paid to non-controlling interests		(2,543)	
Net cash flows from financing activities		89,850	364,986
NET INCREASE IN CASH AND CASH EQUIVALENTS		102,325	6,779
Net foreign exchange translation differences		339	(2,437)
Cash and cash equivalents at 1 January		656,268	393,823
CASH AND CASH EQUIVALENTS AT 30 JUNE	5	758,932	398,165

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (UNAUDITED)

For the period ended 30 June 2025

1			Attributable	to equity holders	s of the Parent C	ompany				
	Share capital USD 000's	Ultimate Parent Company investment USD 000's	Foreign currency translation reserve USD 000's	Hedging reserve USD 000's	Investment revaluation reserve USD 000's	Other reserves USD 000's	Retained earnings USD 000's	Sub total USD 000's	Non- controlling interests USD 000's	Total equity USD 000's
As at 1 January 2025 (as previously reported) PPA fair value adjustment (Note 15)	625,063	- -	72,156	(198,965)	(987,583)	16,109 -	6,076,508	5,603,288	421,156 (6,496)	6,024,444 (6,496)
As at 1 January 2025 (restated) Profit for the period Other comprehensive (loss) income	625,063	- - -	72,156 (196,938)	(198,965) - (58,196)	(987,583) - 487,884	16,109 - (4,622)	6,076,508 45,226	5,603,288 45,226 228,128	414,660 29,862 6,026	6,017,948 75,088 234,154
Total comprehensive (loss) income for the period Dividends Dividends to non-controlling interests Acquisition of additional interest in a subsidiary Disposal of a subsidiary Share based payments	- - - - -	- - - - - - -	(196,938)	(58,196)	487,884	(4,622) - - 6,490	45,226 (65,235) - - - - 339	273,354 (65,235) - 6,490 - 339	35,888 (2,543) (13,921) (3,650)	309,242 (65,235) (2,543) (7,431) (3,650) 339
As at 30 June 2025	625,063	-	(124,782)	(257,161)	(499,699)	17,977	6,056,838	5,818,236	430,434	6,248,670
As at 1 January 2024 Profit for the period Other comprehensive income (loss)	10 - -	3,144,479 - -	(44,087) - 94,257	184,665 - 124,406	(1,689,416) - (427,394)	69,805 - (476)	443,063 60,304	2,108,519 60,304 (209,207)	406,897 28,021 (1,449)	2,515,416 88,325 (210,656)
Total comprehensive income (loss) for the period Restructure/ capitalisation during the period Issue of shares Capital reduction Dividends Capital contribution from non-controlling interests Acquisition of entities as part of business combination Share based payments	5,047,539 416,709 (4,839,195) - - -	(3,144,479)	94,257	124,406 - - - - - -	(427,394)	(476)	60,304 797,215 - 4,839,195 (65,230) - - 506	(148,903) 2,700,275 416,709 - (65,230) - 506	26,572 - - - 17,354 (13,807)	(122,331) 2,700,275 416,709 - (65,230) 17,354 (13,807) 506
As at 30 June 2024	625,063	-	50,170	309,071	(2,116,810)	69,329	6,075,053	5,011,876	437,016	5,448,892

The attached notes 1 to 15 form part of this interim condensed consolidated financial information.

As at and for the period ended 30 June 2025

1 BACKGROUND AND CORPORATE INFORMATION

Agility Global PLC (the "Parent Company") was incorporated on 17 February 2023 and is registered with Abu Dhabi Global Market ("ADGM"). The registered address of the Parent Company is B-055, 1st Floor, Reem Mall, Najmat Abu Dhabi, Al Reem Island, Abu Dhabi, United Arab Emirates. The Parent Company and its subsidiaries are referred to herein as the "Group".

The Group is engaged in aviation services, fuel logistics, industrial real estate, investing surplus funds in emerging markets/sectors and other related services and is a global operator with presence in over 100 countries.

On 17 June 2025, the Board of Directors of Agility Public Warehousing company K.S.C.P. ("Agility K.S.C.P") (then "Ultimate Parent Company"), approved the distribution of in-kind dividends representing 20.09% of its shares in the Parent Company which was executed on 14 July 2025. Subsequent to the reporting date and pursuant to this distribution, the Parent Company has ceased to be subsidiary of Agility K.S.C.P.

The consolidated financial statements of the Group for the year ended 31 December 2024 were approved by the shareholders of the Parent Company during the Annual General Assembly Meeting held on 28 April 2025.

The interim condensed consolidated financial information of Group was authorised for issue by the Board of Directors on 11 August 2025.

2 BASIS OF PREPARATION

The interim condensed consolidated financial information of the Group has been prepared in accordance with International Accounting Standard 34 "Interim Financial Reporting".

The interim condensed consolidated financial information are prepared on a historical cost basis, except for investment properties, financial assets carried at fair value through profit or loss, financial assets at fair value through other comprehensive income, loan to a related party and derivative financial instruments that are measured at fair value.

The interim condensed consolidated financial information provides comparative information in respect of the previous year. Certain comparative information has been reclassified and re-presented to conform to the classification in the current period. Such reclassification has been made to improve the quality of information presented. The reclassifications had no impact on the interim condensed consolidated statement of income, interim condensed consolidated statement of comprehensive income and interim condensed consolidated statement of changes in equity as previously reported.

The interim condensed consolidated financial information does not include all of the information and disclosures required for complete consolidated financial statements prepared in accordance with IFRS Accounting Standards. In the opinion of management, all adjustments considered necessary for a fair presentation have been included in the interim condensed consolidated financial information. Operating results for the interim period are not necessarily indicative of the results that may be expected for the year ending 31 December 2025.

The interim condensed consolidated financial information are presented in United States Dollar (USD). However, entities forming part of the Group have different functional currencies and the USD is the presentation currency. All values are rounded to the nearest thousand (USD 000's) except where otherwise stated.

3 NEW STANDARDS, INTERPRETATIONS, AMENDMENTS AND ACCOUNTING POLICIES ADOPTED BY THE GROUP

The accounting policies adopted in the preparation of the interim condensed consolidated financial information are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2024, except for the adoption of new standards effective as of 1 January 2025. The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

One amendment applies for the first time in 2025, but does not have an impact on the interim condensed consolidated financial information of the Group.

As at and for the period ended 30 June 2025

3 NEW STANDARDS, INTERPRETATIONS, AMENDMENTS AND ACCOUNTING POLICIES ADOPTED BY THE GROUP (continued)

Lack of exchangeability - Amendments to IAS 21

The amendments to IAS 21 *The Effects of Changes in Foreign Exchange* Rates specify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking. The amendments also require disclosure of information that enables users of its financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows.

The amendments are effective for annual reporting periods beginning on or after 1 January 2025. When applying the amendments, an entity cannot restate comparative information.

The amendments did not have a material impact on the Group's interim condensed consolidated financial information.

4 FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

		(Audited)
	30 June	31 December
	2025	2024
	USD 000's	USD 000's
Quoted equity securities	4,617,025	4,128,054
Treasury bills	2,317	2,317
Unquoted equity securities	86,344	68,353
	4,705,686	4,198,724

Quoted equity securities include investment in a listed entity in Europe having a carrying value of USD 4,615,661 thousand (31 December 2024: USD 4,125,991 thousand), of which, to the extent of securities having a carrying value of USD 2,630,095 thousand (31 December 2024: USD 2,922,272 thousand), the Group has entered into a funded equity collar arrangement ("collars"), in order to hedge the fair value movements in these securities. The collars have been designated as a fair value hedge and accordingly the fair value gain on the collars during the period, amounting to USD 43,962 thousand (30 June 2024: USD 124,952 thousand) has been recognised in the interim condensed consolidated statement of comprehensive income. The proceeds received from the collars amounting to USD 2,037,612 thousand (31 December 2024: USD 2,285,433 thousand) is classified as interest bearing loans (Note 7).

During the period, loans amounting to USD 515,365 thousand were prepaid and collars arrangements associated with these loans were terminated.

5 CASH AND CASH EQUIVALENTS

		(Audited)
	30 June	31 December
	2025	2024
	USD 000's	USD 000's
Cash at banks and on hand	799,846	655,510
Short term deposits	254,428	215,700
Total cash and bank balances	1,054,274	871,210
Bank overdraft	(295,342)	(214,942)
Total cash and cash equivalents	758,932	656,268

Short term deposits are placed for varying periods (less than 3 months), depending on the immediate cash requirements and earn interest at the respective short term deposit rates.

As at and for the period ended 30 June 2025

6 DIVIDENDS

The shareholders at the Annual General Meeting ("AGM") held on 28 April 2025 approved the distribution of cash dividends of USD 0.0062 per share (AED 0.023 per share).

7 INTEREST BEARING LOANS

Interest bearing loans include financing facilities amounting to USD 2,037,612 thousand (31 December 2024: USD 2,285,433 thousand) availed during the prior years in relation to the funded equity collar arrangement ("collars"). These loans carry fixed interest in line with market rates and are secured against the quoted equity securities to the extent hedged. Current and non-current portions of the interest prepaid for this facility, amounts to USD 67,674 thousand (31 December 2024: USD 74,525 thousand) and USD 53,747 thousand (31 December 2024: USD 79,439 thousand) and is reported under other current assets and other non-current assets respectively.

During the period, loans amounting to USD 515,365 thousand were prepaid and collars arrangements associated with these loans were terminated.

8 REVENUE FROM CONTRACTS WITH CUSTOMERS

The following presents the disaggregation of the revenue from contracts with customers:

	Three months ended 30 June		Six months ended 30 June		
	2025	2024	2025	2024	
	USD 000's	USD 000's	USD 000's	USD 000's	
Type of revenue					
Ground handling and airport services	692,057	633,003	1,342,480	1,210,911	
Logistics services	264,125	251,468	516,146	499,439	
Rent	16,844	18,607	35,703	37,615	
Others	227,454	205,037	448,655	339,554	
	1,200,480	1,108,115	2,342,984	2,087,519	
Timing of revenue recognition Goods and services transferred at a point in time Goods and services transferred over time	1,132,665 67,815	1,032,140 75,975	2,203,347 139,637	1,939,493 148,026	
	1,200,480	1,108,115	2,342,984	2,087,519	
Geographical markets					
Middle East and Africa	486,646	498,174	960,165	944,426	
America	213,678	218,052	424,251	435,424	
Europe	306,892	256,257	581,895	467,490	
Asia	193,264	135,632	376,673	240,179	
	1,200,480	1,108,115	2,342,984	2,087,519	

9 TAXATION

The Group is within the scope of the Organisation for Economic Co-operation and Development (OECD) Inclusive Framework (IF) on Base Erosion and Profit Shifting (BEPS) Pillar Two model rules, under which multinational entities (MNE Group) whose revenue exceeds EUR 750 million are liable to pay corporate income tax at a minimum effective tax rate of 15% in each jurisdiction they operate. Most of the jurisdictions in which the Group operates have enacted the Pillar 2 legislation, of which UAE and Saudi were most impactful for the Group, since these countries were subject to a lower effective tax rate compared to the proposed global minimum tax. The Group has estimated the domestic minimum top-up tax (DMTT) charge based on the existing OECD guidance and recorded a tax expense of USD 7,500 thousand in the interim condensed consolidated statement of income

As at and for the period ended 30 June 2025

10 CONTINGENCIES AND CAPITAL COMMITMENTS

30 June 2025 USD 000's	(Audited) 31 December 2024 USD 000's
524,897	530,357
3,853	5,263
67,703	49,322
205,989	320,299
802,442	905,241
	2025 USD 000's 524,897 3,853 67,703 205,989

^{*}The Group and a related party are part of an arrangement to construct and develop a commercial mall in UAE ("project"). Currently the Group has an equity interest of 19.87% (31 December 2024: 19.87%) and has also extended interest bearing loan facilities to the project (Note 11). Further, the Parent Company has provided corporate guarantees amounting to USD 205,000 thousand (31 December 2024: USD 319,372 thousand) to external financial institutions that have provided finance facilities to the project.

Legal claims

NAS Afghanistan vs Afghanistan Civil Aviation Authority, Afghanistan Ministry of Transportation and Civil Aviation and Ariana Afghan Airlines Co. Ltd. (ICC Case No. 2580/AYZ/ELU1):

National Aviation Services, Afghanistan (NAS), a subsidiary of the Parent Company filed a Notice of Arbitration in the above matter in November 2020. The claims involve the Respondents':(i) failure to enforce NAS' exclusive right to render ground handling services at Afghan airports; (ii) unlawful termination of the subject concession agreement; (iii) seizure and expropriation of the NAS' equipment and operations; and (iv) illegal encashment of a performance guarantee. An arbitral tribunal was constituted comprising Professor Dr. Mohamed S. Abdel Wahab, Laurence Shore and Caline Mouawad (President). Following a hearing on the merits the Tribunal issued its Award dated 16 December 2022 in NAS' favour and awarding NAS damages, inclusive of attorneys' fees and arbitration costs, of approximately USD 27.7 million plus post-Award interest accruing annually at a rate of LIBOR + 2%.

NAS has recently obtained an "Ex Parte" order from the UK court made without notice to Ariana Afghan Airlines Co. Ltd. as Defendant entering judgment in the terms of the ICC Award and granting NAS leave to enforce the ICC Award (so far as applicable against Ariana Afghan Airlines Co. Ltd) in the same manner as a judgment or order of the Court; this order has been served on Ariana Afghan Airlines Co. Ltd and is now enforceable. NAS' external counsel is advising the Company on the enforcement proceedings.

Pending final outcome of the enforcement proceedings and the uncertainties on the timing and determination of the amount of recovery, the Group's management has not considered any adjustment in the interim condensed consolidated financial information.

ICS Claims Against Argentina:

On July 21, 2014, ICS Inspection and Control Services Limited, a subsidiary of the Parent Company, filed a notice of arbitration against the Argentine Republic ("the Respondent") regarding the Respondent's breach of its obligations under Article 2 of the bilateral treaty between the United Kingdom and Argentina in connection to an agreement entered into between the Claimant and Argentina's Ministry of Economy and Public Finances, formerly known as the Ministry of Economy and Public Works and Services ("MECON") on March 11, 1998. This agreement concerned services provided by ICS as part of a government-supervised program under which goods intended for import into Argentina would be inspected before being shipped to Argentina. ICS thereby sought compensation for the losses incurred due to the alleged breaches of the bilateral investment treaty.

On 29 April 2024, the tribunal awarded compensation to ICS for an amount of USD 165.9 million, being USD 9.7 million as principal award in addition to interest. Consequently, the Group will pursue enforcement of the award against the Respondent.

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION (UNAUDITED)

As at and for the period ended 30 June 2025

10 CONTINGENCIES AND CAPITAL COMMITMENTS (continued)

Legal claims (continued)

ICS Claims Against Argentina: (continued)

On 29 May 2024, Argentina filed an application to correct a computation error in the Final Award under Article 38 of the 2010 UNCITRAL Rules. The computation error results in the principal amount due to ICS being reduced by USD 46 thousand. With the interest, the correction reduces the amount of compensation due to ICS as at the date of the Award by USD 723.8 thousand to USD 165.1 million. ICS did not object to the correction of the computation error.

On 12 July 2024, the Tribunal issued its Decision confirming the correction of the computation filed by Argentina.

On 4 December 2024, Argentina initiated proceedings against ICS in the Dutch courts, seeking annulment of the Award under applicable Dutch arbitration law. ICS is contesting Argentina's annulment application. Judgment of the Dutch District Court is expected in mid 2026. The judgment may be subject to further appeal to the Dutch Court of Appeal and Supreme Court.

Pending final outcome of the enforcement proceedings and the uncertainties on the timing and determination of the amount of recovery, the Group's management has not considered any adjustment in the interim condensed consolidated financial information.

In addition to the above, the Group is involved in various incidental claims and legal proceedings. The legal counsel of the Group believes that these matters will not have a material adverse effect on the interim condensed consolidated financial information.

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION (UNAUDITED)

As at and for the period ended 30 June 2025

11 RELATED PARTIES TRANSACTIONS AND BALANCES

Related parties include the Ultimate Parent Company, entities under common control, directors and key management personnel of the Parent Company.

Transactions and balances with related parties are as follows:

				Six mont 30 J	ths ended une
	Ultimate Parent Company USD 000's	Entities under common control USD 000's	Other related parties USD 000's	2025 Total USD 000's	2024 Total USD 000's
Interim condensed consolidated statement of income Revenues Direct expenses Other operating expenses Share of results of associates and joint ventures	1,765 (766)	8,752 - - -	86,161 (150,691) (1,877) 28,593	96,678 (151,457) (1,877) 28,593	24,622 (77,260) (18,482) 16,051
Interest income Miscellaneous income	5,000	1,252	9,147 1,657	15,399 1,657	7,930 2,298
	Ultimate Parent Company USD 000's	Entities under common control USD 000's	Other related parties USD 000's	30 June 2025 Total USD 000's	(Audited) 31 December 2024 Total USD 000's
Interim condensed consolidated statement of financial position Investment in associates and joint ventures	_	_	467,422	467,422	452,049
Financial assets at fair value through other comprehensive income Financial assets at fair value through profit or loss Trade receivables Loans to related parties – Non current Loan to a related party – Current Amounts due from related parties Amounts due to related parties Other non-current liabilities	550,237 	33,748 - 14,030 1,484	21,425 5,064 41,964 733,529 127,301	21,425 5,064 41,964 1,317,514 127,301 14,928 32,389 27,267	19,617 4,801 34,758 1,271,291 - 14,785 23,447 15,517
Trade and other payables	-	-	54,240	54,240	39,682

As at and for the period ended 30 June 2025

11 RELATED PARTIES TRANSACTIONS AND BALANCES (continued)

Loans to related parties include the following:

- (a) USD 721,135 thousand (31 December 2024: USD 806,490 thousand) provided to a joint venture and represents amounts advanced by a subsidiary of the Group towards the construction and development of a Commercial Mall in UAE ("Project"). This amount bears compounded annual interest rates and can be converted to equity in the project on completion of construction subject to the project achieving certain operational targets and upon the discretion of the Group.
- (b) USD 550,237 thousand (31 December 2024: USD 423,815 thousand) provided to the Ultimate Parent Company representing an interest-bearing term loan with an initial term of 5 years with an option to extend based on mutual agreement of the parties.
- (c) USD 127,301 thousand (31 December 2024: Nil) representing an interest bearing short term loan provided to a joint venture and advanced by a subsidiary of the Group.

Further, the Parent Company has provided corporate guarantees amounting to USD 205,000 thousand (31 December 2024: USD 319,372 thousand) to external financial institutions that have provided finance facilities to the Project.

Compensation of key management personnel

The remuneration of board of directors and other members of key management (executives) during the period were as follows:

		Three months ended 30 June		hs ended Iune
	2025 USD 000's	2024 USD 000's	2025 USD 000's	2024 USD 000's
Short-term benefits Accrual for remuneration to board of directors	500 125	536	1,000 250	1,072
	625	536	1,250	1,072

12 SEGMENT INFORMATION

The Group has determined the following as its major operating segments:

Aviation Services: This represents services provided in the airports including ground handling, air cargo services, into-plane fuelling, fuel farm management and cargo forwarding.

Fuel Logistics: This includes logistics services relating to fuel comprising turnkey fuel contracts, fuel trading, distribution, tanker owning, chartering, coastal operations, Road transport, warehousing, fuel farm management and bulk fuel storage.

Industrial Real Estate: consists of developing warehousing and light industrial facilities to business looking to manager their own warehousing operations.

Investments: comprises of business units that hold non-controlling interest in various sectors. These investments comprises of both quoted and unquoted equity securities and convertible loans.

Others: Consists of all business units other than the above.

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION (UNAUDITED)

As at and for the period ended 30 June 2025

12 SEGMENT INFORMATION (continued)

Six months ended 30 June 2025	Aviation Services USD 000's	Fuel Logistics USD 000's	Industrial Real Estate USD 000's	Investments USD 000's	Others including eliminations USD 000's	Total USD 000's
Revenues	1,340,142	685,917	27,926	-	288,999	2,342,984
Profit before interest, taxation, depreciation and amortisation (EBITDA) Depreciation Amortisation	188,937 (82,635) (9,321)	124,122 (61,481) (3,826)	19,554 (124)	14,928 - -	6,363 (6,351) (942)	353,904 (150,591) (14,089)
Profit before interest and taxation (EBIT) Interest income Finance costs	96,981	58,815	19,430	14,928	(930)	189,224 25,488 (113,284)
Profit before taxation Taxation						101,428 (26,340)
Profit for the period						75,088
Six months ended 30 June 2024	Aviation Services USD 000's	Fuel Logistics USD 000's	Industrial Real Estate USD 000's	Investments USD 000's	Others including eliminations USD 000's	Total USD 000's
Revenues	1,208,891	546,030	25,290	-	307,308	2,087,519
Profit before interest, taxation, depreciation and amortisation (EBITDA) Depreciation Amortisation	173,629 (79,181) (9,228)	127,648 (46,384) (3,984)	18,584 (70)	11,615 - -	432 (4,676) (268)	331,908 (130,311) (13,480)
Profit before interest and taxation (EBIT) Interest income Finance costs	85,220	77,280	18,514	11,615	(4,512)	188,117 11,152 (87,726)
Interest income	85,220	77,280	18,514	11,615	(4,512)	11,152
Interest income Finance costs Profit before taxation	85,220	77,280	18,514	11,615	(4,512)	11,152 (87,726) 111,543

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION (UNAUDITED)

As at and for the period ended 30 June 2025

12 SEGMENT INFORMATION (continued)

As at 30 June 2025	Aviation Services USD 000's	Fuel Logistics USD 000's	Industrial Real Estate USD 000's	Investments USD 000's	Others including eliminations USD 000's	Total USD 000's
Total Assets	2,681,298	1,888,747	890,157	5,914,808	1,340,827	12,715,837
Total Liabilities	2,565,872	1,110,512	488,522	6,112,231	(3,809,970)	6,467,167
Other disclosures: Goodwill Intangible assets Capital expenditure*	772,579 200,658 (31,152)	20,342 67,739 (17,237)	(39,153)	- - -	63,361 - (1,805)	856,282 268,397 (89,347)
As at 31 December 2024 (Audited)						
Total Assets	2,586,813	1,847,708	841,601	5,522,098	983,964	11,782,184
Total Liabilities	2,524,524	1,083,963	449,040	5,003,900	(3,297,191)	5,764,236
Other disclosures: Goodwill Intangible assets Capital expenditure*	774,381 209,251 (68,334)	22,590 69,479 (66,727)	- - (27,179)		67,482 367 (5,662)	864,453 279,097 (167,902)

^{*} Capital expenditure consists of additions to property, plant and equipment, projects in progress and investment properties.

As at and for the period ended 30 June 2025

12 SEGMENT INFORMATION (continued)

Other geographic information

The following presents information regarding the non-current assets by geographical segments determined based on jurisdictions of the legal entities forming part of the group:

Non-current assets	30 June 2025 USD 000's	(Audited) 31 December 2024 USD 000's
Middle East and Africa Asia Europe	3,957,765 219,016 494,021	3,964,357 218,288 468,537
America	364,835	388,944
	5,035,637	5,040,126

Non-current assets for this purpose consists of property, plant and equipment, projects in progress, right-of-use assets, investment properties, intangible assets, goodwill, other non-current assets and loans to related parties.

13 EARNINGS PER SHARE

Basic and diluted earnings per share amounts are calculated by dividing profit for the period attributable to equity holders of the Parent Company by the weighted average number of outstanding shares after elimination of reciprocal interest held through an associate during the period as follows:

	Three months ended 30 June		Six months ended 30 June		
Due fit fourther namical attailmetable to accuite	2025	2024	2025	2024	
Profit for the period attributable to equity holders of the Parent Company (USD 000's)	23,993	29,810	45,226	60,304	
Weighted average number of outstanding shares Adjustments for reciprocal holding with an	10,417,724,408	10,417,724,408	10,417,724,408	10,417,724,408	
associate associate	(228,419,440)	(228,419,440)	(228,419,440)	(228,419,440)	
	10,189,304,968	10,189,304,968	10,189,304,968	10,189,304,968	
Basic and diluted earnings per share attributable to equity holders of the Parent					
Company	0.24 cent	0.29 cent	0.44 cent	0.59 cent	

As there are no outstanding dilutive instruments, the basic and diluted earnings per share are identical.

14 FAIR VALUES OF FINANCIAL INSTRUMENTS

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in orderly transactions between market participants at the measurement date.

Determination of fair value and fair value hierarchy:

The Group uses the following hierarchy for determining and disclosing the fair values of financial instruments:

- Level 1: quoted (unadjusted) prices in an active market for identical assets and liabilities.
- Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly; and
- Level 3: other techniques which use inputs which have a significant effect on the recorded fair value are not based on observable market data.

As at and for the period ended 30 June 2025

14 FAIR VALUES OF FINANCIAL INSTRUMENTS (continued)

Determination of fair value and fair value hierarchy: (continued)The following table shows an analysis of financial instruments recorded at fair value by level of the fair value hierarchy:

Level 1 USD'000	Level 2 USD '000	Level 3 USD'000	Total fair value USD'000
C52 000	CS2 000	0.52 000	C 52 000
7,210	_	_	7,210
-	5,834	-	5,834
-	-	35,395	35,395
			721,135
7,210	5,834	756,530	769,574
4,617,025	-	-	4,617,025
-	-	2,317	2,317
-	-		86,344
4,617,025		88,661	4,705,686
-	8,436	-	8,436
-	(24,909)	-	(24,909)
	(16,473)	-	(16,473)
4,624,235	(10,639)	845,191	5,458,787
			Total fair
			value
USD'000	USD'000	USD'000	USD'000
1/1 137	_	_	14,137
-	5.264	- -	5,264
-	-	31,679	31,679
		806,490	806,490
14,137	5,264	838,169	857,570
4,128,054	-	-	4,128,054
-	-	2,317	2,317
		68,353	68,353
4,128,054		70,670	4,198,724
			(101101)
(136,181)		<u>-</u>	(136,181)
(136,181)	- - -	-	(136,181)
	7,210 7,210 4,617,025	7,210	USD'000 USD'000 USD'000 7,210 - - - 35,395 - - - 231,395 - - - - - 2,317 - - 2,317 - - 86,344 4,617,025 - 88,661 - (24,909) - - (16,473) - - (16,473) - - (10,639) 845,191 Level 1 Level 2 Level 3 USD'000 USD'000 USD'000 14,137 - - - - 806,490 14,137 5,264 - - - 806,490 14,137 5,264 838,169 4,128,054 - - - - 2,317 - - 68,353

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION (UNAUDITED)

As at and for the period ended 30 June 2025

14 FAIR VALUES OF FINANCIAL INSTRUMENTS (continued)

There were no transfers between the hierarchies during the period.

Fair values of unquoted equity securities classified as fair value through other comprehensive income are determined using valuation techniques that are not based on observable market prices or rates.

The fair value of the collars has been determined based on the Black Scholes model for which key inputs include risk free rate, strike price for the put and call options, spot price of the equity security and volatility of the put and call options.

The following table below shows a reconciliation of the opening and the closing amount of level 3 financial assets measured at fair value:

	30 June 2025 USD'000	(Audited) 31 December 2024 USD'000
Beginning balance Re-measurement recognised in comprehensive income Others including net (sales), additions and transfer	908,839 2,731 (66,379)	809,057 (29,130) 128,912
As at period / year ended	845,191	908,839

15 BUSINESS COMBINATION

(a) Acquisition during the prior year

On 3 June 2024, the Group acquired 50.1% equity interest in Serviços de Carga, Unipessoal, Lda., (Groundforce Portugal). Groundforce Portugal is a limited company registered and incorporated in Portugal and is engaged in the provision of ramp, passenger, and cargo handling services to several international airlines.

The acquisition of Groundforce Portugal has been accounted based on fair values of the identifiable assets and liabilities on the acquisition date. The Group has made certain adjustments based on finalisation of the purchase price allocation (PPA) exercise during the period ended 30 June 2025, and accordingly the comparative information relating to the year ended 31 December 2024 was restated to reflect the PPA adjustments to the provisional values that were earlier reported. The consideration paid, fair values of the assets and liabilities recognised at the date of acquisition, are summarised as follows:

As at and for the period ended 30 June 2025

15 BUSINESS COMBINATION (continued)

	Provisional value previously reported USD'000	PPA fair value adjustments USD'000	Fair value recognized on acquisition date USD'000
Assets			
Property, plant and equipment	6,228	-	6,228
Right-of-use assets	77	-	77
Inventories	1,446	=	1,446
Trade receivables	18,804	- 2 = 1 =	18,804
Other current assets Bank balances, cash and deposits	3,808 3,660	2,715	6,523 3,660
Bank satances, cash and deposits			
	34,023	2,715	36,738
Liabilities			
Other non-current liabilities	1,210	10,345	11,555
Trade and other payables	74,122	5,387	79,509
	75,332	15,732	91,064
Total identifiable net assets at fair values	(41,309)	(13,017)	(54,326)
Purchase consideration	3,851	_	3,851
Add: carrying value on non-controlling interest	(20,613)	(6,496)	(27,109)
Less: net assets acquired	(41,309)	(13,017)	(54,326)
Goodwill on acquisition	24,547	6,521	31,068
Consideration settled in cash	3,851	_	3,851
Cash and cash equivalents in subsidiary acquired	(3,660)	-	(3,660)
Net cash outflow on acquisition	191	-	191

(b) Acquisition of G2 Secure Staff:

On 14 April 2025, a subsidiary of the Parent company signed an agreement to acquire 100% equity in G2 Secure Staff, a US based aviation services provider for an estimated total consideration of USD 315 million. The transaction is expected to close by the end of September 2025 subject to regulatory approvals.